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Shantung / Cheeloo
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Davies, L. J. 1932

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1151

TRANSFER

OVER

SHANTUNG

RECEIVED

January 25, 1952.

President King Chu
Rev. L. J. Davies
Dr. R. T. Shields
Cheeloo University,
Tainan, Shantung, China.

Gentlemen:

We enclose herewith a copy of the cablegram we sent Dr. Shields on Saturday, and also a copy of the Minutes of the meeting of our Cheeloo Executive Committee held on the afternoon of January 21st. Under separate cover we are sending 32 copies of these Minutes for distribution on the field.

Registration of the University. Mr. Davies' letter of December 24th, announcing the registration of the University, arrived just a day or two before the meeting of the Committee. We all rejoice at this good news, and while we realize that the completion of registration does not by any means solve all our problems, we hope that at least it marks another distinct forward step. All those here in the West interested in Cheeloo realize that the completion of registration would never have been possible except for the faith, patience, and loyalty of those on the field who have borne the responsibility of the prolonged and intricate processes through which registration has been achieved. We will await with interest further details with regard to the matter.

Financial Matters. A large part of the meeting of the Committee was devoted to financial matters, particularly the investment of endowment funds. I believe that the Minutes on these topics do not require any special comments.

Construction of New Hospital. In advance of the meeting of the Committee we had distributed to all those present copies of Dr. Shields' letter of December 2nd, and the material he transmitted therewith, descriptive of the various proposals for going ahead with construction of the new hospital, new power plant, and new out-patient dispensary. After studying with some care each of these alternative proposals discussed in this material, the Committee found itself in agreement with the proposals contained in Dr. Shields' letter of December 2nd. This agreement is set forth in Action NAS-284.

I sent the week-end cable to you so as to leave you free to go ahead as rapidly as you may desire.

In this connection the Committee raised a number of questions which I could not answer, but which I promised them I would pass on to you.

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January 25, 1952.

Attached to Dr. King's letter

I am enclosing herewith a copy of a tabulation showing the standing at the present time of the account carried by Mrs. Shaw covering the funds for the new hospital.

You will note that according to this account slightly more than G \$190,000 has been sent to the field. Of this G \$54,479. was used for the purchase of land for the Woman's Unit and the construction of the Women's Dormitory. ~~Small~~ amounts have been used for the purchase of equipment and supplies, and for making repairs. Apparently however, something more than G \$135,000 is still available on the field for new construction. Will you please send us for the information of our Board of Governors, an up-to-date statement how much silver was secured for these gold remittances to the field, what interest has accrued on these original funds, and where the funds are now being held? Our Governors need this information in order to form a clear picture of just what funds are available to complete, equip and maintain the projected new hospital and out-patient facilities.

Continuation of Rockefeller Grant. You will rejoice at the news of the action taken by the Foundation on January 15th, continuing for another year their appropriation toward the support of the School of Medicine. Each year as this support is renewed I feel more and more strongly that we must not delay too long in presenting a request to the Foundation for a capitalization of this grant. Otherwise, with changing personnel and policies within the Foundation, we may some day find ourselves losing both the annual appropriation, and the hope of a capital grant. The present period of depression is ^{not} a good time to launch a campaign to match such a conditional gift from the Foundation, but it does offer us a good opportunity to do some constructive thinking and planning for steps to be taken as soon as conditions permit.

Very cordially yours,

B. A. Garside

BAG:PC
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TRANSFER

OVER

SHANTUNG

INDEXED

February 1, 1952.

Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Dr. Davies:

It is in order for me to report recent developments in the candidacy of Miss Martha Fenn for the position in English at Cheeloo University.

Miss Fenn has been in the office several times during recent weeks, and I have had a number of long talks with her about the work at Cheeloo. She impresses one as a capable level headed young woman. It seems that the question as to the condition of her health is clearing up in a satisfactory way. I understand that her general health has always been excellent, and that the only thing against her record in this regard is the near-break-down which threatened last summer ~~that~~ she had over-worked herself badly for a prolonged period. Apparently the prompt and ^{effective} ~~tentative~~ treatment she has been taking during the last few months has removed the threat to her health without any serious after effects. Dr. Dodd is still checking up on those aspects of her candidacy, but the prospects now seem to be that he will be able to clear her medically. The Candidate Department of the Presbyterian Board is going ahead with the collection of usual papers, and I understand that if ~~no~~ unforeseen difficulties arise, everything will be ready for some definite decision on her case in another month or two.

Miss Fenn seems to be profoundly interested in the opportunity for service at Cheeloo, and I believe she would heartily welcome the privilege of serving on the staff there. Her qualifications for work in the Department of Foreign Languages appear to be unusually good. Due to the delay caused by the fact that she has not been doing regular work in school during the last semester, Miss Fenn will probably not get her Ph. D. degree this summer, although she will be within a short distance of the goal. She is planning to take special work at Columbia during the coming semester looking forward to the teaching of Western languages in China.

As soon as the Presbyterian Board has collected the major part of this information regarding Miss Fenn I will try to secure from them copies of such of this material as you will need to get a clear picture of her personal qualifications.

One question raised by Miss Fenn, which I have not attempted to answer definitely is that of what time will be allowed for language study before taking up her teaching responsibilities.

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February 1, 1932.

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Miss Fenn feels that her knowledge of the spoken languages will require a substantial amount of review, correction, and enlargement of vocabulary, before she will be able to handle the spoken languages as effectively as she would like. I understand that she has not done very much with the written language, and wishes to devote a good deal of study to Chinese characters. She feels that in order to do effective work at Cheeloo she ought to have at least one half year at the Language School, with possibly a full year there if the necessary arrangements could be made. I have told her that I am reporting this to the field, and am looking to you for advice.

Before any final decision is made in Miss Fenn's case I am anxious to learn whether we are proceeding along lines in accordance with your wishes. As far as you will be able to judge is Miss Fenn likely to fit into the existing need? The need has been described as a vacancy at the Head of the Department of Foreign Languages. Would Miss Fenn become the head, or acting head of this department as soon as she takes up her teaching responsibilities at the University, or would she be expected to serve under some other head for the time being at least? What other assistance would Miss Fenn have in the Department of Foreign Languages both as regular full-time teachers, and also as voluntary or part-time teachers?

If for any reason you feel that Miss Fenn is not likely to fit into the need at Cheeloo, please send us a cablegram to that effect as promptly as possible after you receive this letter, in order that we may avoid making any definite commitments before we have had time to receive a reply from you by letter. If we do not have any cablegram from you within four or five weeks, we will proceed in the direction of securing Miss Fenn's appointment under the Presbyterian Board if her qualifications seem, on further examination, to be satisfactory, and if the Presbyterian Board is willing to make the appointment.

Very cordially yours,

B. A. Carvide

BAG:PC

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TRANSFER

SHANTUNG

February 10, 1952.

Dr. Howard S. Galt,
Dr. L. J. Davies
Dr. Y. G. Chen
Mr. C. J. Lin

Gentlemen:

We have just been informed by the Candidate Department of the Presbyterian Board that Professor and Mrs. J. Milton Vance of Wooster College are due for a Sabbatical year's leave, beginning in the summer of 1952. They have volunteered to spend this year in teaching on the mission field, and would prefer to spend this time in China.

During Professor Vance's last Sabbatical year, he and Mrs. Vance spent their time teaching in a college in South America, with very happy results for all concerned.

Dr. Vance is Professor of Religion at Wooster. He and Mrs. Vance could also do very effective work in the teaching of English. I understand that Mrs. Vance would be willing to give practically her whole time to teaching work if requested to do so.

Professor and Mrs. Vance would not ask for any salary, but would expect only their travel expenses to and from China, and suitable living quarters while on the field.

I understand that Professor and Mrs. Vance are both very delightful people, and would be able to make a very fine contribution to the life of any of our China Colleges, as well as rendering valuable service as instructors.

If any of our colleges are interested, will you please let us know immediately?

Very sincerely yours,

B. A. Caside

BAG:PC

Copy to- Mr. O. D. Wannamaker

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TRANSFER

SHANTUNG

INDEXED

Shantung Christian University

February 17, 1932.

ack. 3/31

Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Dr. Davies:

I have just received word from the Presbyterian Board that at the meeting held on February 15th, Miss Martha W. Fenn was appointed and assigned to our Shantung Mission with a view to work in the Department of Foreign Languages at Cheeloo.

I trust that this news will be gratifying to the field. I am sorry that we have not had time as yet to receive your comments on the various points in connection with Miss Fenn's appointment which I have raised in correspondence during recent months; but I trust that the University will find Miss Fenn a very valuable and satisfactory addition to the University staff.

I enclose a brief summary of Miss Fenn's personal history, training, and experience.

No doubt I will be hearing from you during the next few weeks with regard to the various questions I have already raised concerning Miss Fenn's arrangements for the coming year.

Very cordially yours,

B. A. Casade.

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

SHANTUNG

30th January, 1932

Mr. B. A. Garside,
China Union Universities,
150, Fifth Avenue,
New York.

TRANSFER

ACK 3/2/32

INDEXED

Dear Mr. Garside,

Your circular addressed to the administrative heads of the Christian Colleges and Universities in China under date of January 4th has just come to hand. We have not yet had time to digest the enclosures.

You will be extremely glad to know that everything is going very quietly here. We passed through the period of intense student excitement during the first part of December without any upheaval. Dr. Chu exhibited splendid qualities of leadership in handling the students who, as was inevitable, were considerably excited.

We have been hoping to hear from you in regard to Miss Martha Fenn, and trust that you have been able to make good progress towards securing her.

The Honan Mission of the United Church of Canada has voted by a large majority to accede to the request of the University for the transfer to us of the Rev. J. M. Menzies who will become the representative of that mission on the Arts faculty. Mr. Menzies is a noted authority on certain very important archaeological matters and we anticipate that his coming will be of real value to the University in giving us greater prestige among the learned Chinese. Mr. Menzies' salary will be supplied by the United Church Board and other expenses of his work will be met from Harvard-Yenching funds, in connection with the Research Department.

Sincerely yours,

LJD/GMH

J. Davies

P.S. You will be glad to hear that President Chu, who was in Shanghai on the night of the Japanese attack, though he had an anxious time, being in the quarter which was under fire, has returned unharmed, suffering only the loss of his baggage. So far all is quiet here in Tsinan.

RECEIVED
JAN 31 1932
OFFICE OF THE PRESIDENT

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CHIELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

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CHIELOO UNIVERSITY

SHANTUNG

OFFICE OF THE PRESIDENT

RECEIVED
UNIVERSITIES
FEB 27 1932
JOINT OFFICE

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COPY

MISS MARTHA WILLSON FENNA & A Shantung

Address: 45 Northview Avenue., Upper Montclair, New Jersey

Date and Place of Birth : Nov. 30, 1898 - Peking, China

Church: Presbyterian, Iowa City, Iowa

Education: Vassar College, 1917-21, A. B. ; N. Y. School of Social Work, Oct. to Dec. 1925; Biblical Sem. 1925-26; Teachers Col. and Union Sem., 1926-27, M. A. Major Subjects: Chemistry, Religions.

Experience: In College, President Student Volunteer Movement Group, Cabinet Member Y. M. C. A., member Debating Team, College choir, one of advisors to foreign students. Taught High School, Eng. and French in North China American School. 1921-24; Junior High School English and History, Miss Fine's School, Princeton, N. J., 1927-29. Clerk in general store on Silver Bay Conference grounds, 1926.

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COPY

CHEELOO UNIVERSITY

Tsinan, Shantung

China

901 North Broadway,
Baltimore, Md.
March 5, 1932.

Mr. B. A. Garside,
New York Office of
Shantung Christian University,
New York City.

My dear Mr. Garside,

I am writing to ask whether anyone has been appointed to fill Mr. Jacot's place in the Department of Biology in the School of Arts and Science at Cheeloo. I am particularly interested, because I have met, here in the Johns Hopkins School of Hygiene, a young man whose training has been in the biological sciences, and who for many years has been planning to work in China.

He is Mr. Gerald Winfield, whose master's work was done at the University of Illinois, and who is soon to receive his doctor's degree (D.Sc. or D. P. H., I am not sure which) from the School of Hygiene here. He has been a Student Volunteer for several years, and has been under tentative appointment to Soochow University under the Southern Methodist Board for quite a while. Just recently he has heard from his mission that his sailing, tentatively set for this summer, must be indefinitely postponed, partly because of mission finances, partly because Soochow University has been closed because of student trouble. There is no lack of interesting work opening up for him in this country - probably a National Research Fellowship for the coming year to continue research here at the School of Hygiene in the field of Helminthology - but he is disappointed that the work for which he has been so definitely preparing in Soochow seems receding so far into the future. I have his permission to write to you informally, and inquire whether our Department of Biology still has a vacancy.

He had planned to do pre-medical teaching at Soochow, and is well prepared in Biology, Embryology, Physiology, and Pathology. He had sketched some interesting summer field work in Parasitology and Helminthology in connection with some clinical studies proposed by the doctors of his mission along the Yangtse. Apparently the new approach to these problems is along the lines of quantitative investigation, and he has already made some contributions in this field. He is quite reconciled to a full and varied teaching schedule, but wishes to continue his research too. He has seemed to me a most tempting prospect for our Cheeloo group. We are well supplied with clinical parasitologists wei tzu li, but if the Arts School is not already supplied with a biologist I feel certain he would fit in splendidly there.

I have saved the best till the last to tell. Mr. Winfield is, of course, a young man of the finest sort of character, with a forceful

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MAR 5

1932

and winsome Christian message. It was one of my Chinese friends in the School of Hygiene who introduced him to me, and his home here is a center for all sorts of international student gatherings. He is happily married to a charming girl, who is also very keen to go to China.

Of course, the matter of a salary is a difficult one, but I know there are ways of managing that, especially where the candidate is as desirable as Mr. Winfield seems to me. He is willing to go under the auspices of a board other than his own. He says he is known to Mr. S. B. Lindsey (?), the Presbyterian Candidate Secretary (?).

Perhaps this is not the right approach to the matter. I know that Dean Linn has his own plans for a strong Arts and Science faculty, and perhaps I should open the matter with him. Will you kindly let me know if that is the proper way of opening negotiations? Or perhaps you can send one of those

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cablegrams, which says so much!

Sincerely yours,

(Signed) Arabella Sangster Gault

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TRANSFER

SHANTUNG

March 10, 1952.

Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Dr. Davies:

I am enclosing a confirmation copy of a cablegram we are sending you today.

I am not sure that the matter is of sufficient importance and urgency to justify a cablegram, but we took this action because I am very anxious to be quite sure that the field is giving active attention to the question of filling the vacancies now existing on our Presbyterian quota.

Since Mr. and Mrs. Jacot are no longer on the Presbyterian quota, we have a vacancy for which the University is not deriving any benefit, and under the restrictions the Presbyterian Board has placed on the payment of cash equivalents for quota vacancies, we cannot gain any advantage from this vacancy except through the appointment of a new staff member to succeed the Jacots.

The immediate occasion for our inquiry is a letter we have just received from Dr. Arabella Gault, a copy of which I am attaching herewith.

Mr. and Mrs. Winfield seem at first glance to be quite attractive candidates, and if the University is counting on the appointment of another Westerner in the Department of Biology to succeed Mr. Jacot, they are undoubtedly worth more serious study.

If a biologist is not wanted, what other type of worker would the University desire to have our Presbyterian friends appoint? Frequently long negotiations are required before any appointment is made so we ought to keep the matter in an active state. I have written to you before along such the same general lines, so possibly some communication on these matters is already on its way from the field.

Very cordially yours,

B. A. Carside

BAG:PC
Enc.

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TRANSFER
CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

19th March, 1932

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

SHANTUNG

ack 5-12-32

Dear Mr. Garside,

INDEXED

Yesterday we sent you a cable reading: "ARRIHCEYEH" - "Strongly urge the appointment Biology" This is in response to your cable of the 11th inst. referring to the possibility of securing a Biology man. In asking for the appointment of this Biology teacher we realise that the question of the Presbyterian quota comes up. As we understand the matter there are at the present moment technically speaking two vacancies in addition to the two places for which substitute salaries are provided. These two vacancies are the result of the resignation of Miss Margaret Smith and of Mr. Jacot. Our understanding of the matter is that Miss Smith's place can be filled only by a medical appointee of the Women's Committee - doctor or nurse. The other vacancy following the resignation of Mr. Jacot we have been hoping to fill by the appointment of Miss Fenn. On the receipt of your cable we gave very careful attention to these matters and concluded that we would ask for the appointment of this biology man even though it became necessary for us to relinquish one of the substitute salaries now furnished by the Presbyterian Board. As you know, one of these substitute salaries is used by the Theological School and the other by the Science School. It occurs to us to ask whether you might not be able to persuade the Presbyterian Board to make this appointment and still allow us the substitute salary, on the ground that Miss Eleanor Booth has only a year and a half more to serve to the end of her short-term appointment. The new appointee will be allowed a year in the Language School, which will bring us to the end of Miss Booth's service. Consequently the University will not receive any service directly from him until the retirement of Miss Booth creates another vacancy in the quota. While we recognise that this would not be technically required by the agreement of the Presbyterian Board yet we would like to ask that this extra favour be allowed us. The sum of money involved is not large but the difference which it would make to us would be quite considerable. If, however, it is necessary we are prepared to give up this one substitute salary for the sake of securing the biologist. To recapitulate then, we want Miss Fenn to act as the head of the Department of Foreign Languages, and we want this biologist of whom you have cabled if it is possible to secure him.

In case of Miss Fenn's appointment we are able to say that we could allow her six months in the Language School if she comes so as to begin her work there next fall. This condition is made because of the relationship which this would have to the

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Mr. Garside

MAR 19

1932

furlough of Mr. and Mrs. Lautenschlager.

The appointment of Miss Fenn we regard as very important indeed. The English Department in the Colleges of Arts and Science has not had a proper head, that is, a person who was definitely committed to this work, so far as I know from the beginning of time. We are determined to make every effort to secure some person who will make the carrying on of this English work a definite life-work. This department which should be one of the glories of this institution has previously taken a very secondary place. The turn-out has been sadly below par. We are determined to correct these conditions. Consequently if at this moment it should be necessary for us to choose between a person understood to be competent to handle the Foreign Languages Department or the proposed new biology man, we would choose the former. If Miss Fenn is appointed she will not have to carry all the English teaching as there will be others to assist in this work. If Miss Fenn cannot be appointed will you please let us know this fact as soon as possible.

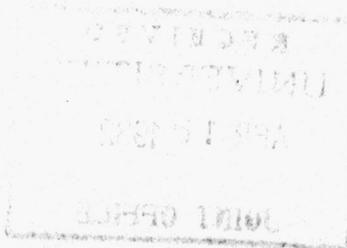
You are already aware, I suppose, of the fact that the Medical School is corresponding with Miss Rosa Bell of the Chefoo Hospital with a view to securing her services.

Yours sincerely,

LJD/GMH

J. Davies

P.S. We enclose herewith copy of the Minutes of the Administrative Council including the Budget. We have been holding them awaiting the printed copies of the new regulations, but as these are not yet ready we take this opportunity of sending you the rest of the minutes without further delay.



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1932
MAR 18
Mr. G. S. ...

19.8.32
- 8 -
Furlough of Mr. and Mrs. Wauterschlager.

The appointment of Miss Ferns we regard as very important indeed. The British Government in the College of Arts and Sciences has not had a woman head, and it is a person who has definitely committed to this work, as far as she is concerned, of time. The very fact that she has even been asked to accept some personal work in connection with the work of the College is a definite indication of the high regard in which she is held by the authorities. It is a very good thing that she should be appointed to this position, and it is a very good thing that she should be appointed to this position. It is a very good thing that she should be appointed to this position, and it is a very good thing that she should be appointed to this position.

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CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

SHANTUNG
TRANSFER

28th March, 1932

Dr. H. H. Weir,
2, Eaton Gate,
London, S.W.1.

Mr. B. A. Garside
150, Fifth Avenue,
New York.

INDEXED

Ack 5/21/32

Dear Dr. Weir and Mr. Garside,

Under separate cover we are sending you copies of the Minutes of the meeting of the Administrative Council which was held March 4th 1932, and also printed copies of the revised Bylaws of the Board of Directors and of the revision of the Internal Regulations. The delay in forwarding these is due to several reasons, chief among which has been our getting the regulations printed. We felt that it was much more economical to have the Bylaws and Internal Regulations printed than to have them duplicated in other ways and then printed later.

992. REGISTRATION • This is the first time that the fact of the registration of the University has appeared in any of our minutes. Lest you should question the completeness of the registration on account of the statements which may appear to be in the nature of conditions, I may say that the institution is really registered and that among the suggestions which were made by the ministry, the only thing which remains to be done is what is indicated on the first page as the third item, regarding the transfer of property to the ownership of the University, and that this is being attended to. So far as I am aware this is, in the case of the missions in whose name the property is now held, purely a formal matter, as they all regard the property as belonging to the University although it now stands technically in the name of certain missions.

993. BUDGET - I trust that the budget, which has been very carefully worked out, will be found in order and intelligible. The forecast by the Treasurer for the current year indicates that there will be no serious deficit on any of the schools.

996. STAFF - The Administrative Council gladly welcomed the Rev. J. C. Scott and Dr. Gordon King as new members of the University staff, and received with pleasure the news of the probable appointment of the Rev. J. M. Menzies on the quota of the U.C.C.M. We sincerely hope that the London Mission may see their way to assign Dr. Keith Gillison for work in the Department of Anatomy which is left in great need of additional staff since the death of Dr. Wang Hui-wen.

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MAR 28

Dr. Weir
Mr. Garside

1932

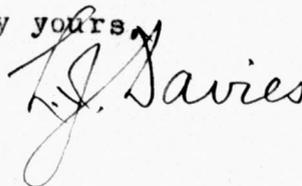
997. BYLAWS

998. INTERNAL REGULATIONS - These two documents stand now as essentially translations of the material which was presented to the Chinese government authorities with our petition for registration. Changes which were made previous to the presentation to the Chinese Government were all approved either in their present wording or in principle by the Administrative Council before being incorporated in the registration documents. It is possible to revise these regulations and there are two points on which the University administration is agreed they should be revised, namely, Section 15 of the Bylaws of the Board of Directors, and Section 76 of the Regulations for Internal Organisation. We feel that as these stand the amendments could be made too easily and that some provision requiring advance notice of proposed amendments or perhaps other safeguards, must be added to these two sections. These proposals will be laid before the Board of Directors at the June meeting. It will be apparent that the chief difference between the old internal regulations and the new is in the centralisation of control. Lest it seem to you that too great responsibility is placed in the hands of the President, I may say that the government's regulations which are in force in Universities conducted by the state place even more authority in the hands of the President than do our regulations. The form in which our regulations are put is a compromise in favour of a wider distribution of authority. We would be glad to have suggestions regarding this matter, but it would be quite impossible to go back to the old forms as they existed three or four years ago.

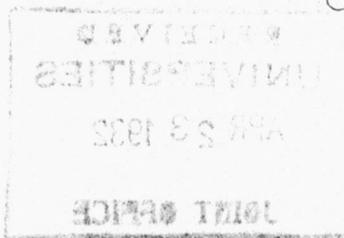
1000. NEW HOSPITAL - A letter has already been sent to Mr. Garside under Dr. Shields' signature going into full detail with regard to this minute. A copy of this letter is now enclosed to Dr. Weir for the information of the British Section of the Board of Governors.

It is with great thankfulness that we report to you that the work of the students is going forward in what seems to be a most satisfactory way.

Sincerely yours,



LJD/GMH



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Mr. Garfield
Dr. Weir

MAR 28

1932

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6.8.32

THE NATIONAL ASSOCIATION OF UNIVERSITY TEACHERS
 has been organized in the United States for the purpose of
 representing the interests of the teachers in the
 public schools and in the colleges and universities.
 The organization is a national one and is composed
 of teachers from all parts of the country. It is
 the largest and most powerful organization of its
 kind in the United States. It has a membership
 of over 100,000 teachers and is active in
 all the States. It has a long and successful
 record of service to the teaching profession
 and to the public. It has fought for the
 improvement of the public schools and for the
 betterment of the lives of the people. It has
 been a constant and effective force for
 progress and reform in the United States.

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RECEIVED
 UNIVERSITIES
 APR 23 1932
 JOINT OFFICE

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TRANSFER

SHANTUNG

INDEXED

March 21, 1952.

Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Mr. Davies:

I enclose herewith a copy of a note recently received from the Presbyterian Candidate Department which gives somewhat fuller information regarding Miss Fenn's academic record.

As yet we have not received any word from the field commenting on Miss Fenn's appointment by the Presbyterian Board last month, but from the tenor of your communications in regard to her I trust that the field has been pleased to learn of this appointment.

We have received your cablegram of March 18th which we have decoded as follows:-

"STRONGLY URGE APPOINTMENT OF BIOLOGY".

We understand this is in reply to our cablegram of March 10th in which we talk of the possibility of securing a satisfactory man and his wife who might be accepted by the Presbyterian Board as successors to Mr. and Mrs. Jacot. I am following up the investigation of these candidates and will keep you informed of progress.

Very cordially yours,

B. A. Garside

BAG:PC
Enc.

PS:- Let me acknowledge also your letter of January 30th. I am very glad to learn of the transfer to Cheeloo of the Rev. J. H. Messies. His coming should greatly strengthen the work in Chinese Cultural Studies.

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TRANSFER
SHANTUNG

INDEXED

Shantung Christian University

March 29, 1952.

Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Mr. Davies:

I enclose herewith a set of application papers we have just received from Mr. Gerald F. Winfield, together with a copy of the covering letter he sent us.

I have talked with Mr. Hadley of the Presbyterian Board in regard to Mr. Winfield, and find that he knows Mr. and Mrs. Winfield quite well and is very enthusiastic about them. He feels of course that it would not be in order for the Presbyterian Board to take any formal action looking toward their candidacy to Cheeloo until their relationship with the Southern Methodist Board is cleared. Mr. Winfield is taking up this matter with his Board, and seems to feel that there will be no serious difficulty at this point. Once this matter is disposed of satisfactorily, we will take up the proposal in an active way with the Presbyterian Board.

You will note what Mr. Winfield says as to his specialized fields of training and interests. Since we have no way of knowing here whether his special qualifications will fit in satisfactorily with the situation at Cheeloo, we would appreciate it if you would send us a brief cablegram covering this point. It will probably be sufficient if you will simply indicate whether or not the need at Cheeloo is such that Mr. Winfield would probably fit into the requirements. If your cablegram indicates that Mr. Winfield's qualifications seem to fit your needs, we will understand that you wish us to go forward with the negotiations looking to his appointment under the Presbyterian Board if our investigations show that he and Mrs. Winfield seem to possess the necessary professional, health, and spiritual qualifications for this service.

Very cordially yours,

B. A. Gairde

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TRANSFER

OVER

SHANTUNG

INDEXED

Shantung Christian University

May 2, 1932.

President King Chu,
Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Dr. Chu and Rr. Davies:

I am attaching herewith a copy of the Minutes of the meeting of the North American Section held on April 15th. Under separate cover we are sending a supply of this material for distribution on the field. This letter will comment on actions taken.

Attendance at Meeting. You will note that we did not have a very large attendance at this meeting. Several members were ill, and others were kept away by conflicting engagements. It is impossible to find any date for a meeting in New York which does not conflict with other meetings of cooperating Mission Board and related organizations. I hope that one outcome of our efforts to create the Associated Board for our China colleges will be the shifting of board meetings in such a manner as to leave one week clear in the spring, and perhaps another week in the fall, for holding the meetings of our China college boards and other union organizations of a similar nature.

We were very happy to have present with us Dr. Arabella Gault, and also Miss Mattha Fenn. Dr. Gault was able to give us a great deal of assistance at various points in the meeting.

Financial Report. The financial statement as of March 31st is appended to the Minutes. It does not show anything requiring special comment. Apparently we will close our year on June 30th in a fairly satisfactory cash position, and may have a slight surplus. This in itself is a gratifying situation in these days of the free use of red ink. It is obvious, however, that there are serious difficulties still ahead unless we succeed very quickly in "turning the corner" toward more prosperous times. Not only was the Aluminum dividend of April 1st cut in half, but the consensus of opinion is that the Aluminum Company may soon be compelled to postpone its dividends entirely, possibly for a contracted period.

The budget estimates as prepared by the field had not reached us at the time of the meeting. A copy of the Minutes of the meeting of the Administrative Committee held on March 4th, including estimates for the 1932-33 budget, and

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President King Ginn
Rev. L. J. Davies

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May 2, 1932.

accompanied by Mr. Davies joint letter to Dr. Weir and myself dated March 26th reached us on April 23rd. We are making a study of the 1932-33 budget estimates and will have another meeting of the Section either late in May or early in June to deal with the budget and any other matters requiring attention.

Hospital and Medical School Expansion. This matter was brought up in connection with Action BS-333 of the British Section. At the time of the meeting on April 15th we had not received the letter written by Dr. Shields and the Special Committee of the Medical Faculty under date of March 26th, or Mr. Davies' letter of March 31st, telling us officially of the action of the Medical Faculty and the Administrative Council, recommending the erection of the entire new hospital plant. News of this action had, however, reached us informally through various channels, and was discussed briefly by the Section. We wished to take advantage of the presence of Dr. Gault to have first hand presentation of the hospital situation as it now exists.

While the Section was careful to avoid taking any definite action, or prejudging the merits of the proposal for the erection of the hospital, in advance of the receipt of full and official information, it was easy to see that the first reaction of the Section was not very favorable to the proposal. This hesitancy seemed to be largely due to the difficulty in finding any satisfactory answer to the problem of providing the necessary funds for maintaining and operating the new hospital plant. All the information we had received up to the date of the Section's meeting indicated that if the new hospital were constructed, and were operated only in part, there would be need for a substantial increase in current expenditures for maintenance and operation of the University Hospital and out-patient departments. In view of the present economic situation, and the probability that this situation will grow worse before it improves, it is almost impossible to secure favorable action from any missionary organization just at this time where any increase in expenditure is involved. I cannot emphasize this too strongly, for it is difficult for anyone not actually present here to realize just how critical a situation has been created in missionary circles by the present economic depression. We are just beginning to feel the full effect during the last few months; and it is obvious that the revival of missionary giving is apt to be delayed well beyond the restoration of more prosperous times.

I am sorry that the material you have recently sent us regarding the construction of the new hospital does not go more in detail into this question of whether or not ~~construction~~ ^{erection} of the new hospital would be financially possible under your present resources. I find a few references to this question, indicating that you believe this would be possible; but I am sure that it will take a very clear-cut, concrete, and convincing presentation of this fact before we can hope to secure favorable action from either of the two sections.

This matter will come to the attention of the North American Section again at our meeting about a month hence, and no doubt will also come before the full meeting of the Board in London on June 20th.

Correlated Program. You will note that the Board took two very important Actions;— NAS-288 giving approval to participation in the Associated Boards, and NAS-289 giving approval to participation in the Correlated Program.

As regards the latter action, we all recognize that participation in the Correlated Program by Cheeloo University is a matter of field decision, rather than

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President King Chu
Rev. L. J. Davies

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May 2, 1952.

a home base action. In view of the fact, however, that the place recognized as belonging to Cheeloo, as shown in the actions of the joint conferences held here in New York in February and in April, is just the same as we have been agreeing to both on the field and here in the West for many years, it seemed quite probable and desirable that the North American Section reiterate once more our willingness to go forward whole-heartedly with the important work assigned to Cheeloo within the nation-wide program of Christian higher education. I will be writing you again within a few days, in my capacity as Secretary of the Committee for Christian Colleges in China, and will then report to you in greater detail with regard to the actions taken by the conferences in February and April.

Annual Meeting of Governors. We are hoping that Dr. Armstrong will find it possible to attend the Annual Meeting, but I fear that he will be the only member of the North American Section who can be present. There is a likelihood, however, that other representatives of the cooperating Mission Boards, who have more or less familiarity with work at Cheeloo will be in England on June 30th and will be able to attend the meeting of the Cheeloo Governors.

Appointment of Miss Fenn. I am writing another letter to Mr. Davies with regard to one or two questions on which Miss Fenn is anxious to have more definite information.

Very cordially yours,

B. A. Harside

BAG:PC
Enc.

CC: Dr. Randolph T. Shields
Dr. Hugh H. Weir

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OVER
TRANSFER

SHANTUNG

INDEXED

May 12, 1932.

Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Mr. Davies:

Let me acknowledge receipt of your letter of March 19th. I have delayed my reply to this letter because a number of questions as to new appointments by the Presbyterian Board this summer have been in process of clearance, and I hoped that by waiting a few days I would have something more concrete to report.

The Board is favorably inclined toward the appointment of Mr. and Mrs. Gerald Winfield for the position in Biology. Their examination of Mr. and Mrs. Winfield's qualifications have convinced them that these young people are remarkably well qualified both professionally and spiritually for such a position as this, and they are inclined to go squarely against the conservative policy required by the present financial crisis, and to make their appointment without delay. I understand that the matter has met with approval of all the individual members of the Board, and will be acted on by the Executive Council tomorrow, and by the field Board on May 16th.

The appointment of Mr. and Mrs. Winfield will, of course, mean a heavy additional financial burden to the Board, and will probably mean that some of this burden will have to be charged in advance against next year's estimates. The effect on the funds available for Cheeloo will be chiefly that of withdrawing for 1932-33 L.C. \$5,000 which the Board would otherwise pay as one quota vacancy. The Presbyterian Board will probably apply this deduction of L. C. \$5,000 from the beginning of their fiscal year on April 1, 1932, and this will mean that our income in the University's fiscal year ending June 30, 1932 will be reduced by L. C. \$750. We all regret this loss, when we know the University is already having a difficult financial struggle, but we believe that it will be justified if Mr. and Mrs. Winfield develop into the splendid type of missionaries which we believe they have the capacity to become. As soon as definite decisions are reached, we will let you know.

Miss Fenn's appointment has now been an accomplished fact for some time. We are all glad to learn from your letter of March 19th, and also from letters which you and Mr. Lautenschlager have sent direct to Miss Fenn that the University is pleased at the news of this appointment. However, there are still two points which have not been cleared up to Miss Fenn's satisfaction. She is an extremely

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conscientious young woman and is anxious to have assurance that the University understands all the factors in connection with her appointment, and is sincerely desirous to have her on the campus.

Her first doubt has to do with the matter of the lack of a Ph. D. degree. The first reports that went out to the field gave the impression that she would receive her Ph. D. degree before she came out to the field this summer, and the first comments we received from you at the time the invitation was extended to her were based on the assumption that this degree would be granted.

When it became plain that the delay in Miss Fenn's study plans last fall would prevent her from securing her Ph. D. degree if she were going out to the field this autumn, I wrote you several letters, particularly the ones on February 1st and February 17th, reporting the situation and asking for specific information as to whether Miss Fenn would be acceptable to the University without having secured her Ph. D. degree. Unfortunately certain comments which Dr. Heeren made when he was in the offices of the Presbyterian Board during February gave Miss Fenn the impression that she would not be acceptable to the University unless she had secured her Ph. D. degree, and this concern still remains in her mind. I have hoped that each succeeding letter from the field would give us definite assurances that you are not seriously concerned over the lack of this degree, but for some reason the matter has never been mentioned. The matter seems quite important to Miss Fenn and I am therefore, anxious to have some definite and concrete assurance from the field as soon as possible.

The second matter which is causing Miss Fenn concern is that of the length of time that would be allowed for language study. While she was born in China and gained the normal amount of familiarity of everyday spoken Chinese, she has not made any thoroughgoing study of the language, has little familiarity with the written characters, and feels that she has forgotten most of the spoken language. Her father, Dr. Courtenay H. Fenn, is strongly convinced from his own experience in China, that Miss Fenn should have the full year of language study at Peiping in order to fit her adequately a life time for missionary service in China. This view is generally held by the Presbyterian Board, and Dr. Scott has written a letter to that effect to Miss Fenn, sending copies to myself and Mr. Wells. I am enclosing herewith a copy of the letter for your information.

We appreciate the fact that Mr. and Mrs. Lautenschlager have remained on the field longer than they originally intended, in order that they may carry on until someone else is available to take up the burden of the Department of Foreign Languages. To ask them to wait about four months longer from February until June, 1933, would be to demand a very substantial sacrifice; and if they did not remain it would probably cause a serious problem in the Department of Foreign Languages for the spring semester. But, on the other hand, adequate language preparation is of such paramount importance to anyone looking forward to a life-time of service at Cheeloo, that we should do everything possible to see that Miss Fenn's preparation is not cut too short by immediate demands. Here, too, it is important that we know the views of the field before Miss Fenn sails.

We are having a meeting of the North American Section of our Cheeloo Governors on Wednesday of next week in preparation for the Annual Meeting to be held in June. Mr. Evans and I have been going over the budget estimates

Rev. L. J. Davies

May 12, 1932.

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as adopted by the Administrative Council, and yesterday our Special Committee on Budget went over this material. We were forced to reduce at a few places the field's estimates of income available from North America, but the reductions were not ~~so~~ ^{so} radical as have had to be made in the cases of many of the other universities. If the estimates for the British Section do not require any reductions, the budget will not be very far out of balance, though you may find it necessary to reduce somewhat your estimates of the gain that will be available on funds remitted in gold. The economic situation here in the West has been growing steadily worse for two and a half years. The decline has been most pronounced during the last six months, and this fact has had a very demoralizing effect, because most people had begun to hope that we had finally reached bottom. The feeling now is that unless the upturn comes quite soon the months immediately ahead will be still more disastrous, because so many business organizations have been holding on for a long time barely managing to continue, but hoping for an early improvement. Great numbers of organizations have now reached their limit and will have to close up altogether if improvement is delayed much longer.

Very cordially yours,

B. G. Harside

BAG:PC

Enc.

*Letter of May 11, 1932
to President from G. J. Smith*

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OVER

SHANTUNG

TRANSFER

May 18, 1932.

President J. Leighton Stuart,
Rev. L. J. Davies, Associate President
President Y. G. Chen
President C. J. Lin

Gentlemen:

We have just learned that Miss Esther Wood, the Secretary for Literature and Publicity in the Woman's American Baptist Foreign Mission Society, is planning to spend the coming year in China and is available for a one year appointment as a teacher of English. Miss Wood is willing to pay the expenses of her travel to and from the field, so her only cost to an institution would be salary while she is on the field, together with the provision of living accommodations, and any necessary medical attention. As to salary, Miss Wood would be willing to accept the regular missionary schedules in force in our various universities.

Both Dr. Franklin of the American Baptist Board, and Miss Sandberg of the Baptist Woman's Board, are very warm in their praise of Miss Wood's personality, native ability, training and experience, and recommend her in the highest terms. Her history and training can be reviewed briefly as follows:-

She is the daughter of a Baptist Minister and was born in Marion, Ohio, August 24, 1905. She did her first three years of collegiate work in Denison University, 1924-27 majoring in English. Her last year of collegiate work was done in Boston University with a major in Religious Education. She was awarded the degree of Bachelor of Religious Education in Boston University in 1928. Since October, 1928 she has been with the Woman's American Baptist Foreign Mission Society where she is now the Secretary for Literature and Publicity. She is a writer of children's stories, and has had a number of stories published as a free-lance writer, in addition to the material she contributes to the publications of her Board.

Her proposed absence from the Baptist Woman's Board next year is partially in the nature of a sabbatical leave, and is partially due to her desire to spend a year in China in order that she may get first hand material for future writing. She has assured me, however, that her entire time would be available for her teaching work, and that she would not neglect this work for any personal research or writing.

I am enclosing a picture which Miss Wood had made rather hastily yesterday.

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May 18, 1932.

Due to the shortness of time I would suggest that if any of you find it possible within your budget limitations to make use of Miss Wood during the coming year, that you send me a cablegram to that effect without delay, indicating the salary you would be able to offer her, and giving any necessary additional information as to arrangements.

Very cordially yours,

B.A. Garside

BAG:PC
Enc.

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齊魯大學

CHEELOO UNIVERSITY

TSINAN, SHANTUNG

山東濟南

CHINA

OFFICE OF THE PRESIDENT

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

TRANSFER
SHANTUNG

31st March, 1932

*Not but not
closed 5/4/32*

Dear Mr. Garside,

INDEXED

The letter drafted by the sub-committee of the Medical Executive Committee has gone forward. There is a certain element in the situation which was not mentioned in that letter but which it seems to me you should have in mind. For us to proceed to build the new hospital is a natural consequence of registration. Up to the time registration was allowed there were two theories prevalent here regarding the Arts and Science Schools. One was that registration would not be granted and that the Arts College and all of the Science excepting the pre-medical section, would go by the board. The other was that whether registration were granted at this time or not the Arts and Science Colleges would go on and continue efforts to bring about registration. So far as I have been able to ascertain one of the reasons which has led to the delay in building the very much needed new hospital has been the supposition that the Arts and Science Colleges were going out of business. If this proved to be correct then some of these buildings outside the suburb wall would be available for purposes which might make the construction of the new hospital unnecessary. I would not say these things so boldly were it not that the matter was in substantially this form laid before the Board of Directors last June by the Dean of the Medical School when I was present. The point in saying this now is that it would be a distinct error to suppose that the delay in putting up the new hospital building has been due to any lack of need for it. The things which are said in the general letter forwarded by Dr. Shields regarding the deficiencies of the present plant are in my estimation distinctly understated. I regard it as essential to the future progress of the Medical School that the new hospital be put up. I am glad to say that President Chu takes a similar view of the situation. The proposal to build the whole new hospital building does not involve the increase of current running expenses. I think that this point was made clear in the committee's letter but perhaps it is just as well to stress it. That is to say, when the new building is erected only so much of it need be used for hospital work as the current funds in hand allow. Other parts of the building may be left unfurnished if necessary or may be furnished and used for other than hospital purposes. In this way the present congestion of the plant can be relieved, the work readjusted and real improvements initiated all along the line.

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MAR 31
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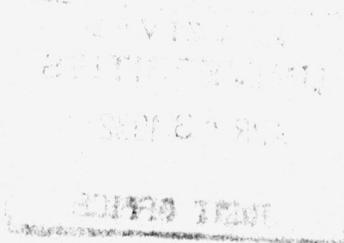
Mr. Garside

Your letter and one from the Presbyterian Board announcing the appointment of Miss Fenn, have arrived. We are all pleased. It will be an excellent plan for her to take the work of which you spoke at Columbia University before her sailing date comes. What I said in my letter of March 19th, written just before your letter came, can be definitely counted on, namely, that Miss Fenn can have the full term in the Language School, beginning her work here in the spring term of 1933. I think that this covers the points asked for in your former letter.

Sincerely yours,

J. Davies

LJD/GMH



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Mr. Outside

MAR 31 1932

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Your letter of the 21st inst. regarding the appointment of the Board of Directors of the University of California, is hereby acknowledged. In view of the fact that the Board of Directors of the University of California is a body of public officers, the appointment of its members is a matter of public concern and should be made in accordance with the provisions of the Constitution of the State of California. It is the policy of the State to have the Board of Directors of the University of California composed of representatives of the various parts of the State, and it is the duty of the State to see that this policy is carried out.

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TRANSFER

齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

15th June, 1932

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

SHANTUNG

INDEXED

Dear Mr. Garside,

I have just written a note to Miss Fenn in which, speaking for the University, I agree that she have a year at the Language School, and tell her in very plain language that we are not worrying in the least about her not having the Ph.D. degree. Now I hope that this covers the two points in regard to which she was still in doubt.

We are just finishing preparations for the meeting of the Board of Directors and the Commencement Exercises. Everything is in excellent condition.

Sincerely yours,

L. J. Davies

LJD/GMH

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CHELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

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TRANSFER

SHANTUNG

July 14, 1932

Rev. L. J. Davies
Cheelee University
Tsinan
Shantung, China

My dear Mr. Davies:

Thanks for your note of June 15th. I am sure that Miss Penn will be somewhat relieved by the letter you are writing her and will have a more pleasant journey to China because of the reassurances you gave her.

We are all very happy to know that Cheelee was able to close its years work this spring in such a satisfactory manner. With all the threats of disturbances which the last year brought to you, the term ended far more peacefully than we dared hope for a time.

I hope that when this letter arrives in China you will be enjoying a period of real rest and recreation.

With all good wishes, I am,

Very cordially yours,

B. A. Garside

BAG/RC

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

4th September, 1932

Dr. H. H. Weir,
2, Eaton Gate,
London, S.W.1.

SHANTUNG
TRANSFER
INDEXED

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

ack 10/5/32

Dear Dr. Weir and Mr. Garside,

With this you will please find enclosed a copy of the Minutes of a special meeting of the University Administrative Council held August 19th 1932. The attendance though small was thoroughly representative. The occasion for this meeting, as you will see, was of a very unusual character. Yen-ching had such an experience some time ago when its Chancellor, Mr. Wu, rendered service to the Government in Nanking.

Some three months ago the Provincial Government of Hunan approached President Chu with a request that he come temporarily to Hunan to act as Commissioner of Education for that province. Circumstances there are very difficult. It is but a short time since the communist influences were abated. The difficulties of organizing the educational work of the province are recognized as being very great. Mr. Chu several times declined to consider the request, but the Hunan people were very persistent and they were backed up by the Ministry of Education so that Mr. Chu came to feel that this was a matter which he would be obliged to refer to the Board of Directors. Consequently a meeting of the Administrative Council was convened on the 19th of August. Our relationship to the government, the needs of the Hunan situation, and the internal affairs of the University were very thoroughly discussed, and it was felt that, regretful as we are to have Mr. Chu leave the University even for a short time, we could not but respond favourably to the desires of the Ministry. Hence the Administrative Council took action giving Mr. Chu a leave of absence to extend from six months to a year, at his discretion, for this service in Hunan. Mr. Chu does not wish to leave the University and has definitely promised the Board of Directors to return within the year. In the meantime the administration of the affairs of the University has been placed in the hands of the University Executive Council. Mr. Chu left on August 26th to take up his new duties. His family remains on the campus.

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1932

Dr. Weir
Mr. Garbide

Personal and Confidential

In addition to the altruistic reasons leading to the action of the Administrative Council, it was clearly understood by the Council that we were not in a position to refuse the request of the Ministry of Education. The University is registered, it is true, but there are certain weak points in our situation which, if taken advantage of by a hostile minister, might make possible a great deal of trouble for us. The first of these is the matter of the ownership of the University property. Until we have the lease putting the property into the hands of the Board of Directors we stand as a University which technically has no property. Another thing is the fact of the cuts on appropriations. The difficulty here is that we have not an assured income. That is, the people who are supporting us are not bound to pay us the sums which we normally get and which have been reported to the Ministry as coming from the different Boards. This is a difficulty which we do not at present see any way of overcoming, but it might be used against us by a technically-minded minister. Another thing is the question of the amount of money available for the College of Arts and the College of Science. There was no question but that the total income of the University warranted registration and the Ministry made no detailed question as to the income of the different schools. The Arts and Science Colleges are effectively functioning on their present income but this income is less than is technically required for the registration of a separate College of Arts and College of Science. This seems not the place to go into details but some way should be found to increase the income of the Colleges of Arts and Science.

It is not likely that any of these points will be raised by the Ministry, but the Administrative Council felt that in view of these facts a repeated request for the temporary service of the President in the Hunan Province was one which could not be refused. Furthermore it was felt very positively that our action in releasing Mr. Chu for this temporary service was one which would be very highly appreciated by the Chinese educational authorities. They are truly in an extremely difficult position in the province of Hunan. The Central Government is understood to be attempting to make certain changes in the personnel of the existing provincial government. It is finding it far from easy to accomplish these things. It is further understood that among those who might be appointed as Commissioner of Education some were persona grata to the central government and some to the Hunan provincial government, but Mr. Chu was desired by both. We are extremely sorry to let Mr. Chu go during this coming year, but a number of the Directors felt that the ultimate outcome of this proceeding would probably be decidedly to the advantage of the University. It is my personal opinion

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SEP 4
1932

Dr. Weir
Mr. Garside

that the prospects for a quiet year, so far as the internal organization is concerned, are very good.

Sincerely yours

J. Davies

LJD/GMH

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Dr. Weir
Mr. Gervase

SEP 4
1932

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that the proposed for a chief year, so far as the interest
organization is concerned, is very good.

Sincerely yours,

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TRANSFER SHANTUNG

Shantung Christian University

September 19, 1952.

ack. 10/18

Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Mr. Davies:

A recent letter from the Library of Congress requesting copies of our current Cheeloo catalogues emphasizes the fact that we are practically out of all up-to-date information regarding the institution. In our office files we have single copies of the catalogues of the University issued during recent years, but we are in constant need of extra copies which we can send in response to inquiries.

This shortage of material seems to be a chronic situation in several of our universities as well as Cheeloo. It means a real loss to our China colleges if we are unable to supply material when individuals or organizations of importance and influence ask for it.

May I suggest as a matter of general policy the University supply us with the following quantity of catalogues as they may be issued from time to time--

General University - 90 copies.

Schools of Arts, Science, Medicine, and Theology - 60 copies.

The quantities you are already sending of the annual report of the President and Dean, the annual reports of the School of Medicine and the Hospital, and the printed conditions of the Minutes of the Board of Managers are about right to meet our need, so no change is necessary as regards this material.

The last General University catalogue we have received from the University was issued in 1928 (Bulletin No. 57). I hope that you will soon be issuing a new catalogue in English, but if this is not to be done in the near future, do you have any extra copies of Bulletin No. 57 which you could supply us until a new edition is printed? We also have only one copy remaining of Bulletin No. 82, the 1951 catalogue of the School of Arts and Science. Here too, we would be glad to obtain a larger supply if you have any copies available.

Very cordially yours,

B. A. Garside

BAG:PW

TRANSFER

SHANTUNG

Shantung Christian University

October 5, 1932

Rev. L. J. Davies
Cheeloo University
Tsinan, Shantung, China

My dear Doctor Davies:

Let me acknowledge receipt of your letter of September 4th, addressed jointly to Dr. Weir and myself, telling of the action taken by the special meeting of the Administrative Council on August 19th releasing President King Chu for a period of from six months to a year to permit him to serve the Ministry of Education as Provincial Commissioner of Education in Hunan.

I have not had time as yet to report this formally to the North American Section, but I am sure that they will agree cordially with the policy adopted by the field. While we all regret Dr. Chu's absence from the campus just at this time when his presence would be of the greatest possible value, yet we recognize that the considerations which led him to accept the call of the Nanking government, and which caused the Administrative Council to agree to his release for this period, are of such weight as to leave no alternative.

From the standpoint of purely selfish interests, it is necessary and desirable that Cheeloo should strengthen in every way it can its relationships with the Nanking government, and should demonstrate that it is anxious to serve the interests of the Chinese nation. From the larger viewpoint of service to higher education in China, the University should rejoice at this opportunity to share, through the temporary release of Dr. Chu, in the working out of solutions for some of the vital problems now confronting education in the strategic province of Hunan.

We will report these matters to the Section at its next meeting, which will probably be held during the next four weeks.

Very cordially yours,

B.A. Justice

BAG/RC

1191

TRANSFER

CHEELOO UNIVERSITY
TSINAN, CHINA

OFFICE OF THE PRESIDENT

SHANTUNG

18th October, 1932 #2

ack 11-17-32

Dear Mr. Garside,

Your note of September 19th regarding publications of the University has just come to hand. In present circumstances it does not seem necessary to get out a general bulletin in the English language. The expense is considerable and the need for such a bulletin here in China is very small. We are sending you four copies of the last general bulletin (No. 57), 15 more copies of the last Arts and Science English catalogue (1931) and 8 copies of the last Medical School catalogue (1932). In addition we are sending for your own information one copy of the latest Chinese catalogue of the Arts and Science schools which is more recent than the 1931 English catalogue. We are bringing your letter to the attention of Dr. Stanley who will be able to supply you with their latest Theological School catalogue.

The school is running very peacefully and students and faculty are all diligently at work.

Sincerely yours,

J. Davies

LJD/GMH

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齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG

山東濟南

OFFICE OF THE PRESIDENT

CHINA
TRANSFER
SHANTUNG

18th October, 1932 #1
ack 11-17-32

Dr. H. H. Weir
2, Eaton Gate,
London, S.W.1.

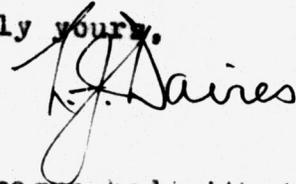
Mr. B. A. Garside,
150, Fifth Avenue,
New York.

INDEXED

Dear Dr. Weir and Mr. Garside,

As was anticipated when Mr. Chu left to take up his temporary work in Hunan province, the Ministry of Education took the position that during his absence it would be necessary for us to appoint someone formally to represent the institution. Growing out of the fact of extraterritoriality the Chinese government has recently taken the position that principals and vice-principals of schools must all be Chinese. The reason which has been given me for this action is that they wish to have direct dealings in regard to mission schools only with their own nationals. Hence in appointing someone to take up affairs growing out of our external relationships it was necessary that the appointee should be a Chinese. The University Executive Council, which as you know is the organ of internal administration, arranged that this work should be done by the Dean of the Schools of Arts and Science, Mr. T. I. Linn. Our action in regard to Dean Linn covered the necessities of the case excepting that we did not give him the title which corresponded with his duties and after further consultation among ourselves and with the Commissioner of Education for Shantung it was decided to suggest to the Administrative Council that Mr. Linn be appointed as acting president. It was not however desired to burden Mr. Linn with all the administrative duties of the institution, consequently the duties of the acting president were limited to the same work which had been assigned him by the Executive Council. A copy of the action of the Administrative Council, which is the Executive Committee of the Board of Directors, and of the explanatory letter sent to the members of the Administrative Council, are herewith enclosed.

Sincerely yours,



LJD/GMH

P.S. This minute will be mimeographed with the next batch of regular Administrative Council minutes and only one copy is sent you at this time.

1194

齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG

山東濟南

OFFICE OF THE PRESIDENT

CHINA
TRANSFER
SHANTUNG

18th October, 1932 #1
ack 11-17-32 ✓

Dr. H. H. Weir
2, Eaton Gate,
London, S.W.1.

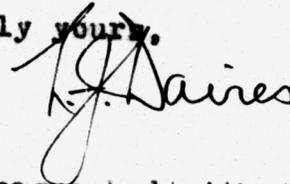
Mr. B. A. Garside,
150, Fifth Avenue,
New York.

INDEXED

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Sincerely yours,



LJD/GMH

P.S. This minute will be mimeographed with the next batch of regular Administrative Council minutes and only one copy is sent you at this time.

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山東大學

CHEELOO UNIVERSITY
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THE COLLEGE OF THE UNIVERSITY

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MINUTE OF ADMINISTRATIVE COUNCIL

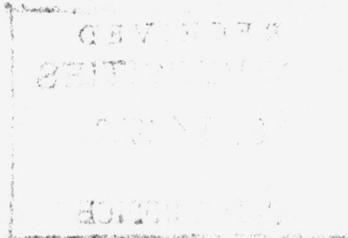
passed by circulation 29.9.32

D.1014 ACTING-PRESIDENT

(A.C.M. 0328)

Voted: That in view of the leave of absence allowed the President of the University, the Dean of the Schools of Arts and Science, Mr. T. I. Linn, be and hereby is appointed concurrently acting president of the University during President Chu's absence:

and that the duties of the acting president be limited to "those duties of the president's office which concern correspondence and dealings with the government educational authorities and in general the external relationships of the University."



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29th September, 1932

To the Members of the Administrative Council,
Gentlemen.

At a meeting of the Administrative Council held August 19th 1932 President King Chu was granted leave of absence (D.1013) to assist in educational reconstruction in the province of Hunan "for a period of six months to one year".

At the same meeting the Council voted "that, pending the possible appointment of an acting president the University Executive Council shall administer the affairs of the University in the name of President Chu."

The University Executive Council at its meeting held August 31st took the following action: "That during the absence of the President Mr. Linn be asked to assume responsibility for those duties of the President's office which concern correspondence and dealings with the government educational authorities and in general the external relationships of the University, it being understood that he will consult with the Associate President and the other deans in those matters especially affecting their departments."

Two notices have been received from the Ministry of Education requiring the Board of Directors to appoint an acting president to serve during the absence of President Chu. The second of these notices is to the following effect: The President of Cheeloo University, Chu Hing-nung, having assumed the office of Commissioner of Education in Hunan, the University is directed to appoint for the interval until the return of President Chu to the University an acting president, and to report to the Ministry.

The Rev. H. L. Yee as representing the Board of Directors and Mr. Davies as representing the internal administration, have consulted with Commissioner of Education Ho Ssu-Yuan and were assured by him that it would be necessary for the Board to go a step further than has been done in the actions of the Administrative Council and the University Executive Council and definitely to name someone as acting president to serve during President Chu's absence. After consultation with interested persons it seems to me that this is so much a routine matter that it is not necessary to call the Administrative Council together for a formal meeting, and consequently I venture to circulate the attached proposition for your vote.

Sincerely yours,

(Signed) L. J. Davies.
Associate President.

LJD/GH

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CONFIDENTIAL

Approved for release by the National Security Council

SECRET

[Faint, mostly illegible typed text, possibly a memorandum or report]

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1200

TRANSFER

SHANTUNG

Shantung Christian University

November 17, 1952. #2

Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Mr. Davies:

Let me acknowledge receipt of your two letters of October 18th.

The first of these letters states that you are sending us certain University publications. This material has now arrived, and we are very grateful to you for sending it. Even though the University does not issue general catalogues in English at very frequent intervals, it will probably be sufficient for our purposes if you keep us well supplied with the English catalogues of the various schools.

Your second letter of October 18th is addressed jointly to Dr. Weir and myself. It deals with the appointment of Dean T. I. Linn as acting president in the absence of Dr. Chu. This seems to be both the logical and the desirable thing to do, and I am sure that the Governors will be in agreement with the action. I will report the matter at the next meeting of the North American Section, though we may not have a formal business meeting until after the beginning of the new year.

Very cordially yours,

B. A. Garside

BAG:PW

1201

齊魯大學

TRANSFER
CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

23rd November, 1932

ack 12/19/32 AC

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

SHANTUNG

Dear Mr. Garside,

INDEXED

The thing which is perhaps most prominent in our minds at this moment is the fact that our prospects for a well-trained head of the English Department in the Colleges of Arts and Science are nil. You may have heard by this time that Miss Martha Fenn has engaged herself to marry Mr. Eubank, who is a member of our Presbyterian station at Ihsien. It seems useless to comment on the situation. I had a feeling that you were not very enthusiastic about presenting the invitation to Miss Fenn in the first place, not that you said this in so many words but that I interpreted it perhaps from things which you did not say. It is too early to suggest just what can be done. Mr. Linn has in mind a very highly trained Chinese whom he and I both know very well, and who might be suitable to head up the foreign language department. We simply must put this department, of which the work in the English language is naturally the more important, on a basis to correspond with the other departments. This, to the best of my belief, has never yet been seriously attempted, but we both feel that the time has come when nothing short of this will do. We are also considering a request to the mission to assign Mr. Sargent^{ku}, who is a Presbyterian missionary who came out last fall and is now in the Language School and has been assigned to Weihsien for work among students. We are informed that he has taken an MA degree in English and that he himself desired to do college work. We are making enquiries to ascertain the accuracy of these reports. I will let you know as soon as anything definite develops.

Were it not for the absence of President Chu we would feel that the institution is at the present moment in a very happy condition. It has not yet attained perfection but the students are working seriously, the relationship of the girls and boys is even more satisfactory than it was last year, when there was some disposition to have special friends on the part of a number of the girls. In general, so far as I am aware, everybody is working steadily and earnestly and there is no indication of any disturbance.

I hope to be sending you before very long a somewhat detailed statement regarding religious conditions in the schools and we are also sending you within a few days two panoramic pictures of the campus which have been recently taken and which we regard as very good.

1202

23.11.32

- 2 -

NOV 23
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Mr. Garside

Your cable announcing the authorisation of the construction of the entire new hospital was received about the 1st of November and we are now anticipating the early arrival of your letter of explanation.

As I write this I think that you are very likely in the midst of a heavy storm of snow and sleet, which I imagine to be seasonable at this time of the year in your unhappy locality. We are sitting in the Administration Building without artificial heat. I am wearing fall clothing with nothing cut B.V.Ds in the way of underclothing, and the day seems more like an April day than one could imagine possible for the 23rd of November. It is really a wonderful day.

With best wishes.

Sincerely yours,

L. J. Davies

LJD/GMH

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NOV 23 1932

23.11.32

Your cable announcing the authorization of the construction of the entire new hospital was received about the 1st of November and we are now waiting for the reply of your letter of explanation.

As I write this I think that you are very anxious to see the work done as soon as possible, and I think to be responsible at this time of the year in the matter of the hospital. I am sure that you will be able to get the work done in the way of construction, and I think that you will be able to get the work done in the way of construction.

Very truly yours,

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TRANSFER

SHANTUNG

INDEXED

Shantung Christian University

November 28, 1932.

ack. 1/4/33

Rev. L. J. Davies
Cheelee University ✓

Dr. Joseph Beech
West China Union University

Dr. James M. Henry
Lingnan University

My dear Mr. Davies, Dr. Beech, and Dr. Henry:

In the Minutes of the meeting of the Board of Trustees of the Harvard-Yenching Institute held in Cambridge on November 14th, I find the following Minute:-

"The Chairman presented reports for the year 1931-32 of Yenching University, Fukien Christian University, and the University of Nanking.

VOTED: That, in view of the fact that certain of the institutions in China have been lax about making annual reports of work done and expenditures made from the income received by them from the Restricted Fund of the Institute, the institutions be notified that, unless such reports are presented to the Trustees at their November meeting, the Trustees may decline to make further payments to such institutions, since the Trustees feel that it is improper for them to continue to disburse money about the spending of which they receive no reports."

Probably you will be receiving in due course some communication from Dr. Stuart or the Secretary of the Advisory Committee in Peiping regarding this matter, but it is of such potential importance that I am calling it to your attention without delay. I understand that with the establishing of the Advisory Committee in Peiping, made up of representatives of all the six universities receiving support from the Institute, the annual reports to Cambridge from each of the universities will be made through the Advisory Committee in Peiping rather than through our New York Office. We must, however, be very careful to see that the matter is not lost sight of between these two channels.

I hope that before this reaches you, the reports for 1931-32 will already have been transmitted. If not, the matter should be taken up without delay.

BAG:PW

Very cordially yours,

B.A. Garndt

1205

TRANSFER *W*

SHANTUNG

INDEXED

Shantung

December 7, 1932.

Dr. J. Leighton Stuart
Rev. L. J. Davies
President Y. C. Chen
President C. J. Lin
Dr. James H. Henry
Dr. Joseph Beech

Gentlemen:

Dean George H. Chase has sent me copies of the letter he wrote to each of the universities under date of November 26th, calling attention to the seriousness of the failure on the part of several universities to transmit their reports to the Institute for the year ending June 30, 1932.

I have written to Dean Chase apologizing on behalf of the institutions that have been remiss, and promising that in future we will try to do better. I suggested that the delay this year may possibly be due to the fact that some of the institutions did not realize that under the new policy adopted by the Institute on April 11, 1932, these annual reports are to be forwarded by each university to the Executive Secretary of the Institute in Peiping, and are to be transmitted by the Executive Secretary to Cambridge. I also stated that I would urge these remiss institutions to transmit as promptly as possible these reports that are already five months overdue.

In order to avoid the possibility of any misunderstanding or delay in future, I would suggest that each of our universities adopt the following policy.

1. That each institution set up whatever procedure is necessary to insure that satisfactory annual reports will be prepared at the close of each academic year, and will actually be sent out by the Institute not later than June 30th.
2. That two copies of each report be sent to the Executive Secretary of the Institute in Peiping, of which one copy may be retained in the files of the Executive Secretary, and the other copy transmitted to Cambridge. (The Executive Secretary may possibly wish to modify this suggestion by asking for more than one copy for his files.)
3. That two copies of each report be transmitted at the same time to our New York Office, so that we may keep one copy in our files for reference, and may have an additional copy available for transmitting to Cambridge, in case there should be any delay or loss in transit of the copy being sent from Peiping.

1206

TRANSFER

December 7, 1932.

This matter is of vital importance. We request that each of you to whom this letter is addressed, will let us know promptly whether the suggestions made above are satisfactory. If they are unsatisfactory, will you please suggest what modifications you believe should be made? Will the three institutions whose reports were not in the hands of the Institute at the meeting a fortnight ago (I have already written to you separately), also let me know what steps are being taken to provide the reports for last year.

Faithfully yours,

BA Gaiside

BAG:PW

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SHANTUNG

INDEXED

Shantung Christian University

December 19, 1932

Rev. L. J. Davies
Cheeloo University
Tsinan, Shantung, China

My dear Doctor Davies:

Let me acknowledge receipt of your letter of November 23rd.

One day last week Dr. Fegn told me of Miss Penn's engagement to Mr. Eubank. I began immediately in an informal way to raise the question of whether the Presbyterian Board would be willing to take action in the near future in appointing some one else to fill this urgent vacancy. Of course, nothing definite could be done until we have had time to correspond with the field and to receive your approval to any steps contemplated. But inasmuch as action may require a long time, particularly in these days when funds are so inadequate, it seemed the part of wisdom to get this need into the consciousness of the Presbyterian Board.

I was planning to write you reporting the tentative steps we were taking and asking for information as to what are the desires of the field. Your letter answers at least some of the questions I had in mind.

Your letter suggests two possible alternatives which you are already considering. The first is the appointment of a very highly trained Chinese. This might work out very happily, and might give a thoroughly trained man who would permanently head up this important department of the University. Of course, two questions would at once arise in our minds. In the first place, it is generally thought wiser to have a Westerner continue to head up our foreign language departments in the various universities. In the second place, we would want to be sure that this vacancy on the Presbyterian quota was needed for some other appointee if not for the head of the English Department. With the present desire in the Presbyterian Board to make its contribution in personnel rather than in cash, it would probably be a tactical blunder to ask them for a cash appropriation for this position rather than an appointment.

The second alternative you suggest is the transfer of Mr. and Mrs. Sargent from Weihsien to Cheeloo. I met Mr. and Mrs. Sargent last June at the time of the June Conference for out-going missionaries. Both Mr. and Mrs. Sargent at that time were expressing their desire to go into college work, rather than to go to Weihsien, though they then had in mind Yenching University as the institution where they desired to serve. If Mr. and Mrs. Sargent prove thoroughly qualified for the work at Cheeloo, and if they could be spared from the Weihsien station, this might be a happy solution all around. We would, however, need to exercise a bit of care in making a careful investigation of all the factors concerned. I have

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December 19, 1932

known of several cases where young missionaries assigned to country stations have been attracted by the supposed glamour of work in a higher educational institution, with unsatisfactory results to both the stations involved, and to the young people themselves.

Will you please let me know how these and any other possibilities which may arise on the field work themselves out? And if you wish us here in New York to ask the Presbyterian Board to make some new appointment, will you give us full information as to what is desired? While we are awaiting word from the field, we will go forward with tentative investigations here, though making no commitments at any point.

Several possibilities have suggested themselves here during the past few days. The first is Miss Catherine Vance who has already spent a number of years in Tsinan in Y.W.C.A. work. She is very anxious to get back to China and to Cheelee, and her qualifications have met with favor from the Presbyterian Board. While in America she has gone ahead with her educational training, has an M.A. in English, and has about completed her Doctorate. (She may have her Doctor's degree already, though I have not been able to check up on whether her work is finished as yet.) The Presbyterian Board has been considering sending Miss Vance to Tsing Tao but no definite arrangement has been made. She would have the advantages of knowing Cheelee and being able to start in with her work immediately. On the other hand there are certain factors which would have to be carefully considered:-

First of all, there is always an element of uncertainty in putting a single woman in charge of a head of a department. This is what I had in mind when I was somewhat lacking in enthusiasm for Miss Fenn's appointment. Young ladies have a habit of getting married, and we all rejoice to have them establish homes of their own. But romance and departmental responsibilities do not always go hand in hand. Miss Vance is so thoroughly established in China that she would seem to be a fairly safe risk -- but one can never be entirely sure.

The second and more important problem which occurs to me is that Miss Vance's chief interest has been in the field of religious education rather than English. If she were to be appointed to Cheelee, she would have to accept the work in English as a permanent task, and not merely a stepping stone to the department in which she is more directly interested.

Miss Vance will be here in a few days, and we will then talk these matters over with her. I may write you again after our conference.

Mr. Hadley and I are also exploring the possibilities of various other candidates. For the last year or two I have been in touch with a young minister over in Brooklyn who comes of Germanic descent, has a fine mastery of German and French as well as English, and has both his M.A. and his Ph.D. degrees. He is a candidate under the Presbyterian Board, and might possibly prove to be a good prospect if we wish to send out a new man. We have an unlimited number of applications which have come in within recent months, so there is no lack of material. The great problem is to find the right person and the necessary support.

Whether this English vacancy is to be filled by some appointment or transfer on the field, or by an appointment here in the West, I hope that we will move as rapidly as possible to fill this urgent need.

1209

Rev. L. J. Davies

-3-

December 19, 1932

I believe that none of the other items in your letter call for specific comment, except possibly the prophecy as to our Christmas weather. The heavy snow storm you predicted reached us on Saturday of last week, and the Metropolitan area is now blanketed by about eight inches of snow, with more in prospect. Yesterday afternoon I turned sculptor and helped my daughter make a lifelike snow copy of the great Buddha of Kamakura, but I am afraid he will not endure as long as the bronze original.

With all good wishes for the New Year which will have begun before this reaches you, I am,

Very cordially yours,

B. A. Casside

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SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, CHINA

OFFICE OF THE TREASURER

28th December, 1932

Dr. Lucius Porter,
Harvard-Yenching Institute,
Yenching University,
Peiping.

My dear Dr. Porter,

A letter dated November 25th from Dr. George H. Chase the chairman of the Educational Committee of the Harvard-Yenching Institute and addressed to the President, Shantung Christian University, has just been received, calling attention to the fact that no financial reports have been received from this institution for the years 1930/31 or 31/32, and a letter has also been received from the Union Universities joint office in New York quoting a minute of the Harvard-Yenching Institute dated November 14th, the tone of which caused some concern.

As I explained verbally to you when you were here in the autumn, a report of the Harvard-Yenching Funds has been included each year in the annual financial report which is sent to the Union Universities offices in New York and London. This is the only report which the field treasurer has made, no special reports being made or asked for by the various contributing bodies, and this letter to which I have referred is the first intimation that I have had that a financial report was to be made to the Harvard-Yenching Institute Trustees. I hope that this lack of understanding of the desires of the Harvard-Yenching Institute Trustees is sufficient excuse for the failure to send this financial statement.

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DEC 28
1932

Dr. L. Porter ✓

I am also not clear as to just how much detail is desired in the financial report to the trustees. Thus far we have carried only three accounts for the Harvard-Yenching Institute funds, under the general headings of Salaries, Books and Publications. I am therefore reporting on the accompanying page the amounts expended during the last two years on these three accounts. I understood from you that an analysis of the salary accounts by name and salary of each individual was not required. Mr. Linn has however gone over the list and made a division into two classes, Direct and Indirect, Direct meaning salaries paid for work which is solely in Chinese studies, Indirect meaning salaries to members of staff who give part time to other work.

I should perhaps add a word of explanation as to the rather large balance carried forward on June 30th 1931, being practically the same amount as was on hand June 30th 1932. When you were here in the autumn I believe Mr. Linn explained to you the reason for carrying this balance, which is the proposed plans for the extension of the research work, which have taken longer to initiate than was anticipated. You will observe that there was a very slight balance on the year 1931/32 and the work of the present year with added expenditures and decreased receipts will probably use up the greater part of this balance, which is shown as on hand July 1st 1932.

I will gladly welcome any suggestions which you may wish to make as to the form and the amount of detail which is

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28.12.32

- 3 -

Dr. L. Porter ✓

desired in these financial reports. It is too late to incorporate many changes in the present financial year, but, beginning with July 1, 1933 I will be glad to present the report in whatever form you find most convenient.

Very sincerely yours,

H. P. Lair, Treasurer.

HPL/GMH



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1932

Dr. L. Porter

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desired in these financial reports. It is too late to incor-
porate any changes in the present financial year, but, begin-
ning with July 1, 1933 I will be glad to present the report
in whatever form you find most convenient.

Very sincerely yours,

H. T. ...

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REPORT OF HARVARD-YENCHING INSTITUTE FUNDS
 CHEE LOO UNIVERSITY 1930-32.

Financial year July 1, 1930-June 30, 1931

To Books	\$18,848.81	By Balance 1929-30	\$9,947.81
" Publications	820.67	" Receipts 1930-31	48,295.93
" Salaries (Direct)	10,947.30		
" " (Indirect)	<u>3,000.00</u>		
	33,616.78		
Balance	<u>24,626.96</u>		
	58,243.74		<u>58,243.74</u>

Financial year July 1, 1931-June 30, 1932

To Books	19,911.10	By Balance 1930-31	24,626.96
" Publications	1,564.20	" Receipts 1931-32	44,625.00
" Salaries (Direct)	14,663.00		
" " (Indirect)	6,170.00		
" Grant to Library	<u>1,000.00</u>		
	43,308.30		
Balance	<u>25,943.66</u>		
	69,251.96		<u>69,251.96</u>

Financial Year July 1, 1932-June 30, 1933

By Balance 1931-32 25,943.66



12 15

REPORT OF HARVARD-YENCHING INSTITUTE FUNDS
 CHEUNG UNIVERSITY 1930-32.

Financial Year July 1, 1930-June 30, 1931

	\$18,848.81		To Books
By Balance 1929-30	\$9,947.61	880.87	" Publications
" Receipts 1930-31	48,883.99	19,947.30	" Salaries (Direct)
		3,000.00	" " (Indirect)
		<u>22,847.78</u>	Balance
	<u>24,896.92</u>		
\$8,848.74			

Financial Year July 1, 1931-June 30, 1932

	19,911.10		To Books
By Balance 1930-31	24,883.99	1,804.80	" Publications
" Receipts 1931-32	44,887.00	14,883.00	" Salaries (Direct)
		3,170.00	" " (Indirect)
		1,200.00	" Grant to Library
		<u>42,053.80</u>	Balance
	<u>26,748.28</u>		
\$8,134.00			

Financial Year July 1, 1932-June 30, 1933

By Balance 1931-32

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 JOINT OFFICE